

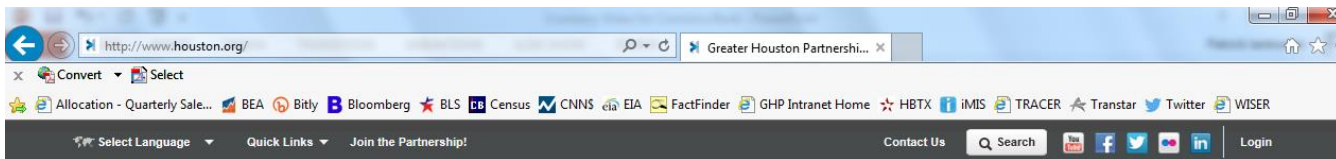
'17 Houston Galveston Economic Outlook

Patrick Jankowski



GREATER HOUSTON
PARTNERSHIP.

Making Houston Greater.



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Partnership Tower
701 Avenida de las Americas
Suite 900
Houston, TX 77010

Houston's new front door is open!

Partnership Tower is now officially open. [Learn more >](#)

Houston From All Angles

Read the first issue of Facets Magazine. >

Get Involved

Have questions? Contact
member.engagement@houston.org >

NEWS AND PRESS RELEASES >

- Greater Houston Partnership opens new space in Partnership Tower, Houston's new "Front Door"
- Houston is a Top Ten Brand
- Transportation Council Features City of Houston Deputy Director of Public Works and Engineering
- Amazon announces plans to open new Houston-area fulfillment center, creating 1,000 jobs

UPCOMING EVENTS >

- 11/1 International Trade Council
- 11/9 Politics Council
- 11/9 State of the Port
- 11/10 State of Roadways and Mobility

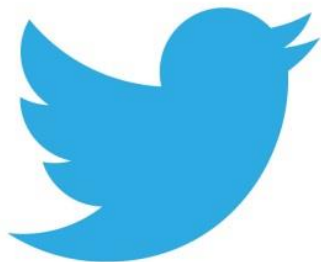
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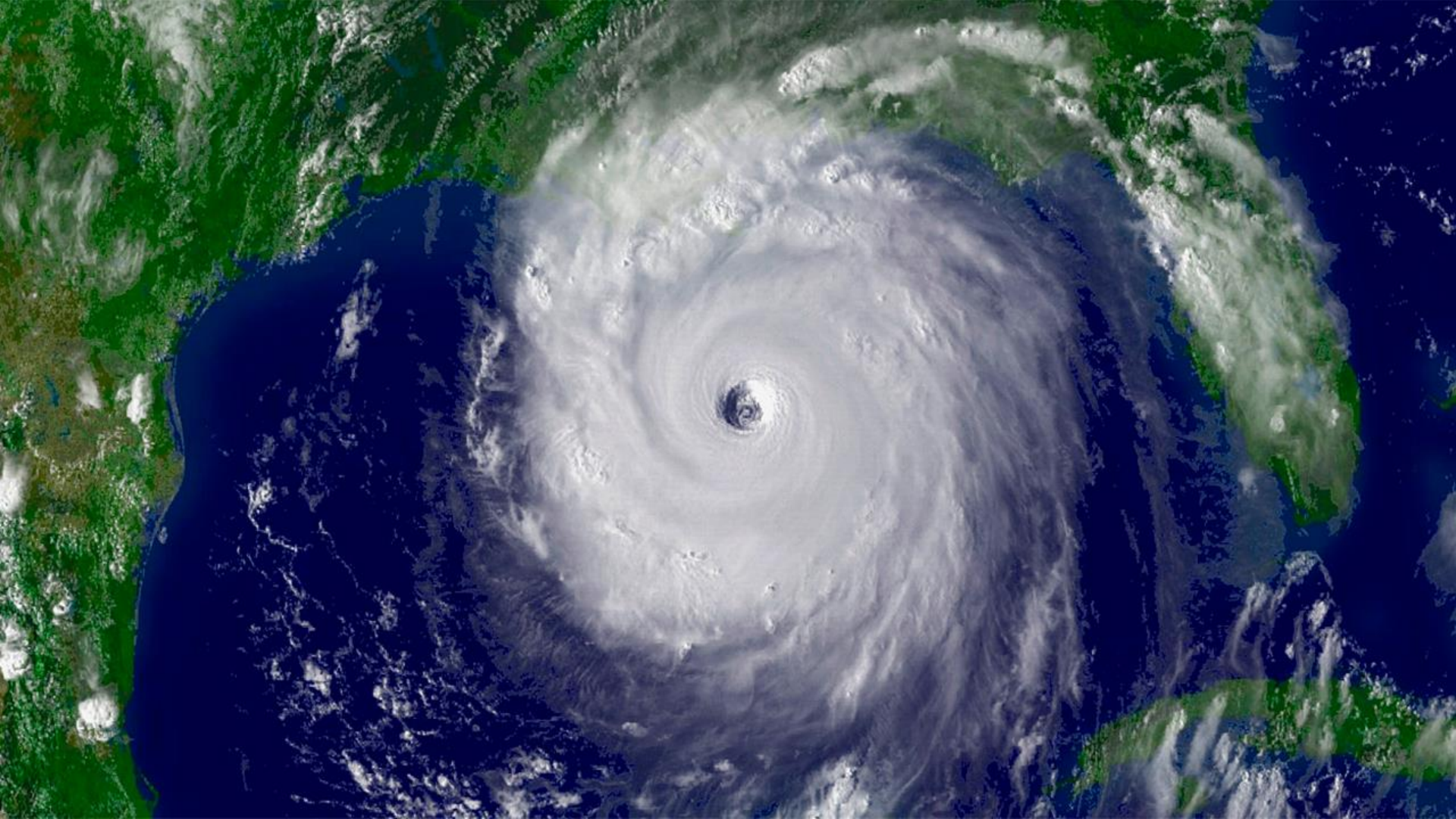
Have questions on how to
GET INVOLVED



GREATER HOUSTON
PARTNERSHIP.



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Eye of the Storm

Sector	Jobs Lost Dec '14 – Dec '16	%
Exploration & Production	-5,400	-9.9%
Oil Field Services	-19,600	-35.1
Fabricated Metal Products	-12,100	-18.3
Equipment Manufacturing	-18,600	-30.7
Engineering	-11,700	-15.4
Total Losses	-67,400	-21.5%

Source: Texas Workforce Commission



Away from the Eye

Sector	Jobs Lost Dec'14 – Dec '16	%
Wholesale Trade	-3,800	-3.1%
Transportation Services	-2,400	-1.7
Employment Services	-6,800	-8.1
Total Losses	-13,000	-3.2%

Source: Texas Workforce Commission



Dry Side of the Storm

Sector	Jobs Gained Dec '14 – Dec '16	%
Hotels, Restaurants, Bars	+30,600	+11.8%
Health Care	26,500	8.7
Public Education	13,500	5.7
Retail Trade	19,700	6.4
Services to Buildings	5,900	12.3
Total Gains	+96,200	+8.3%

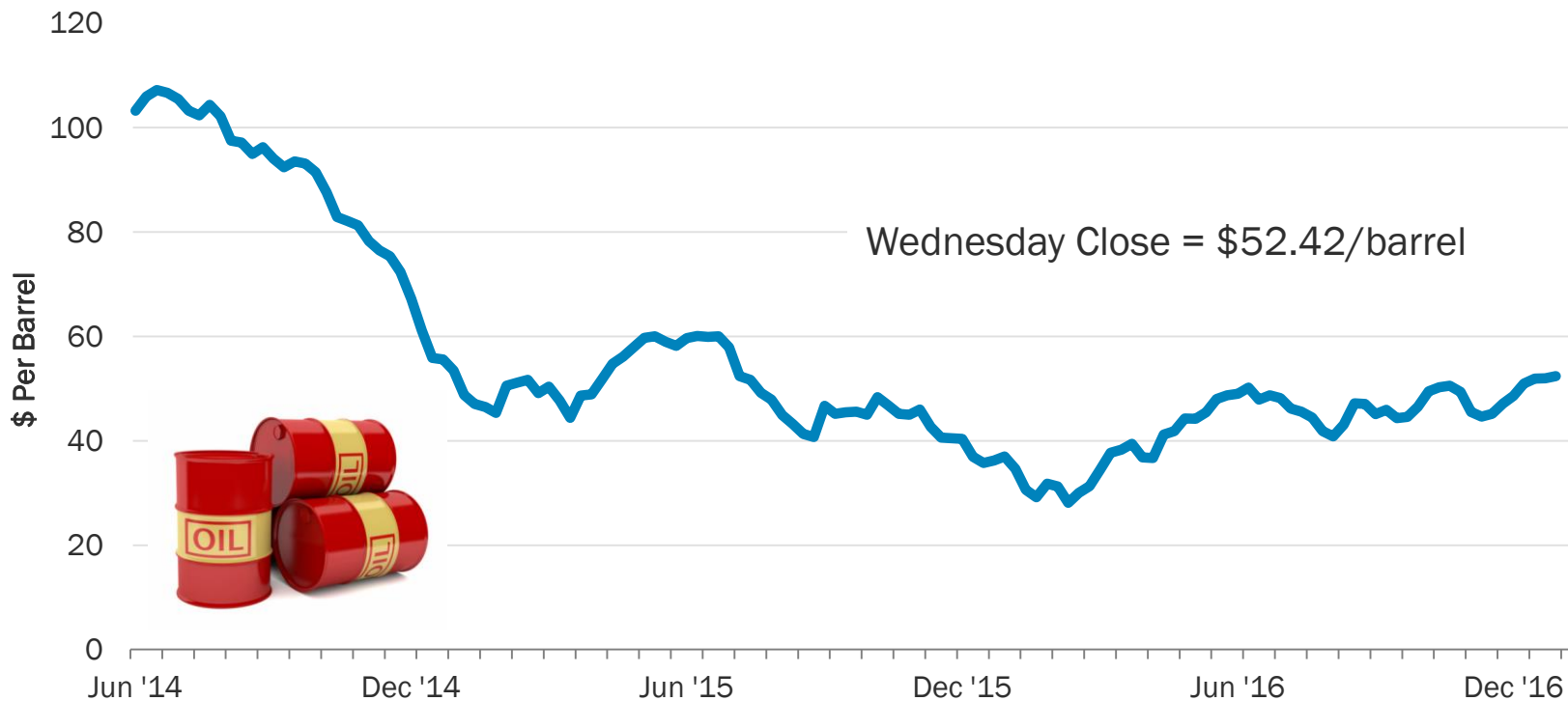
Source: Texas Workforce Commission



“Hurricane Oil” is now
in the rearview mirror.



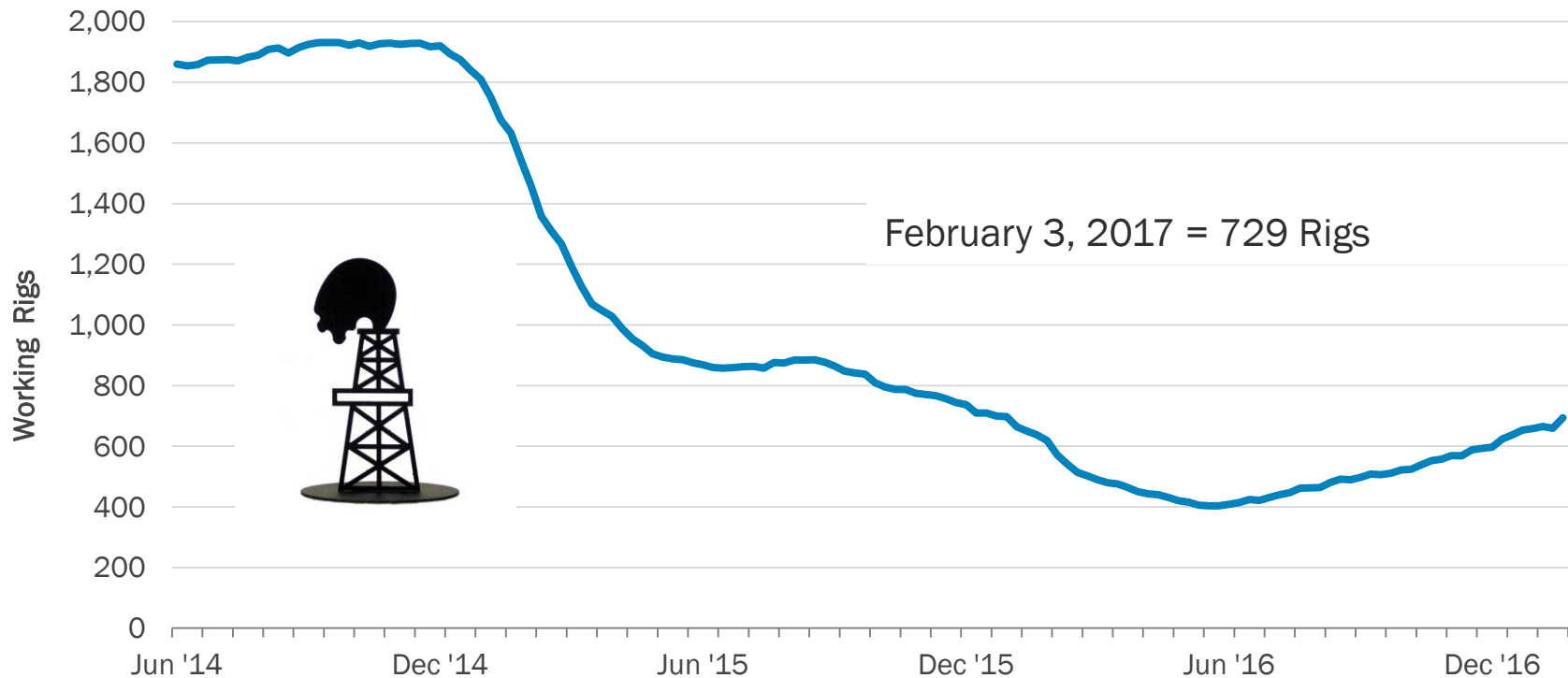
NYMEX WTI Spot Price



Source: U.S. Energy Information Administration



U.S. Rig Count



Source: Baker Hughes



Purchasing Managers Index

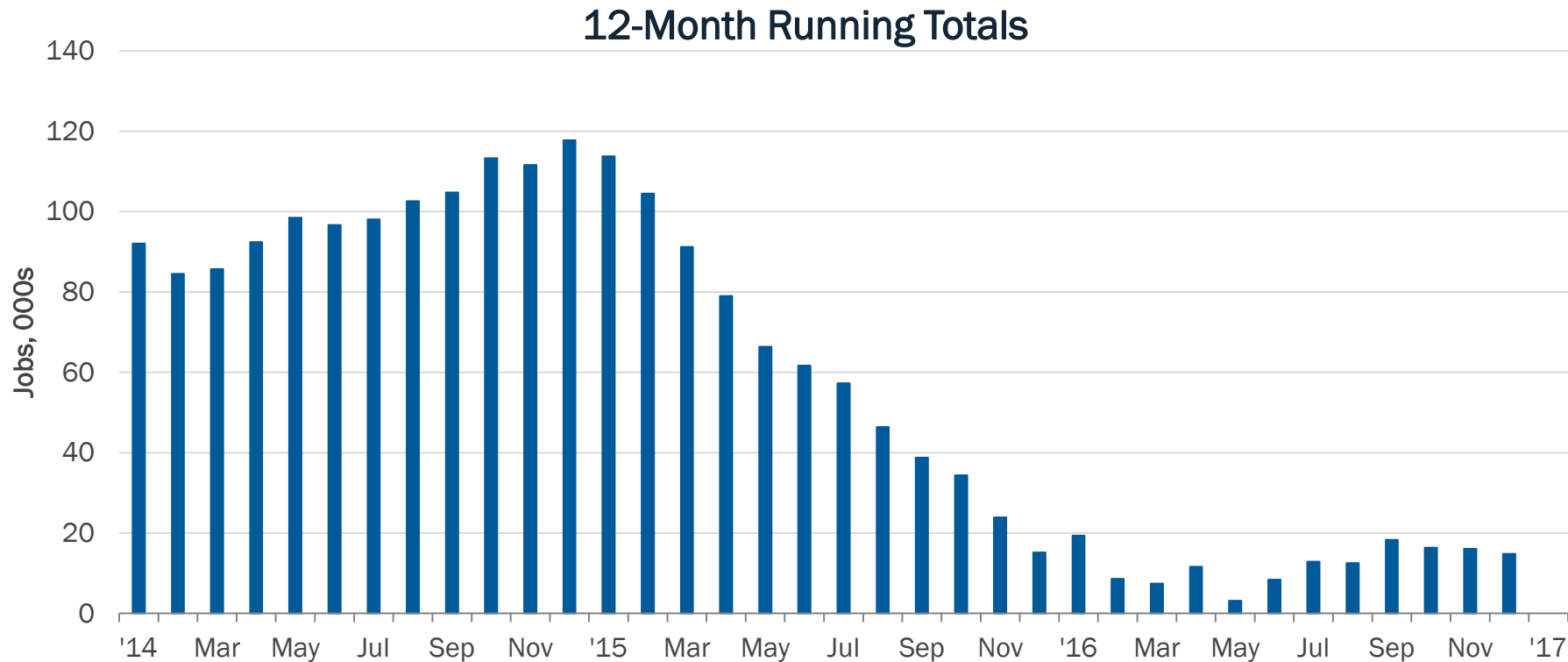
Above 50 = Expansion, Below 50 = Contraction



Source: Institute for Supply Management- Houston



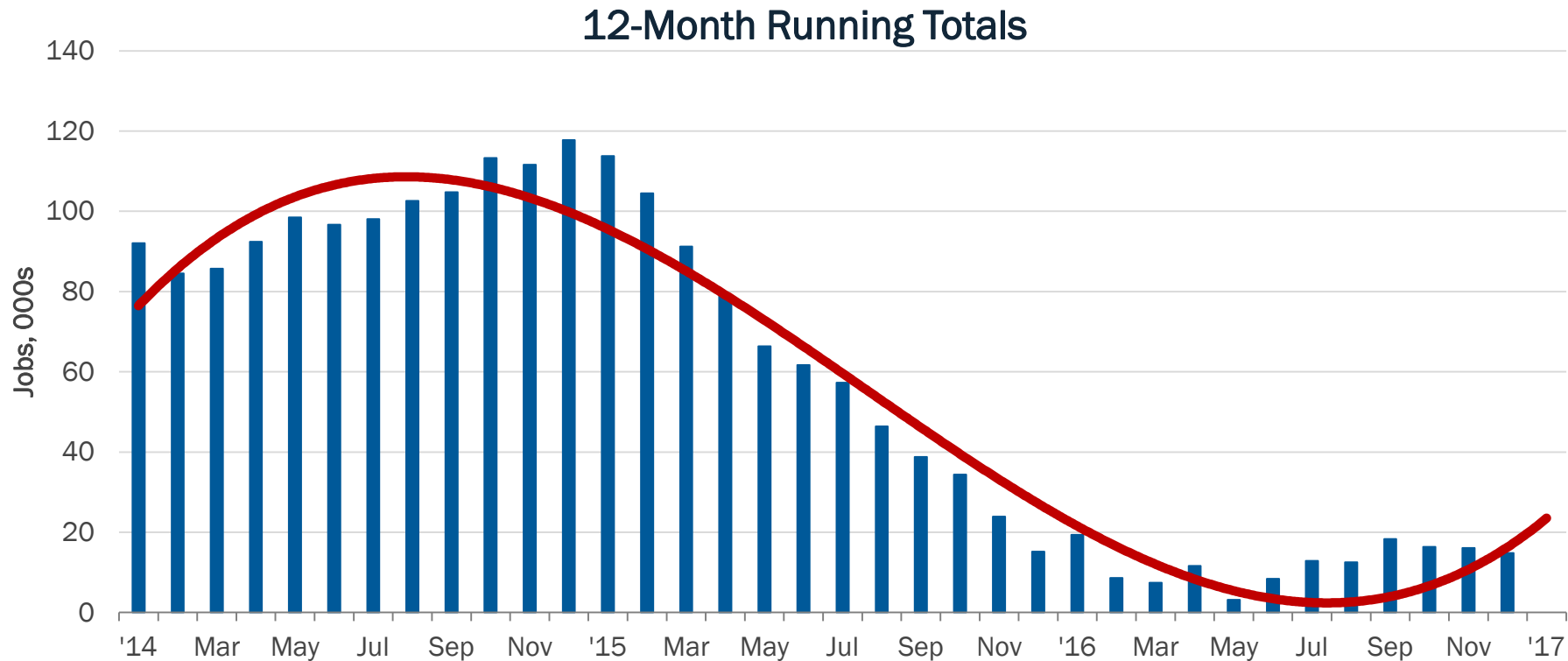
Regional Employment, Net Change



Source: Texas Workforce Commission



Regional Employment, Net Change



Source: Texas Workforce Commission

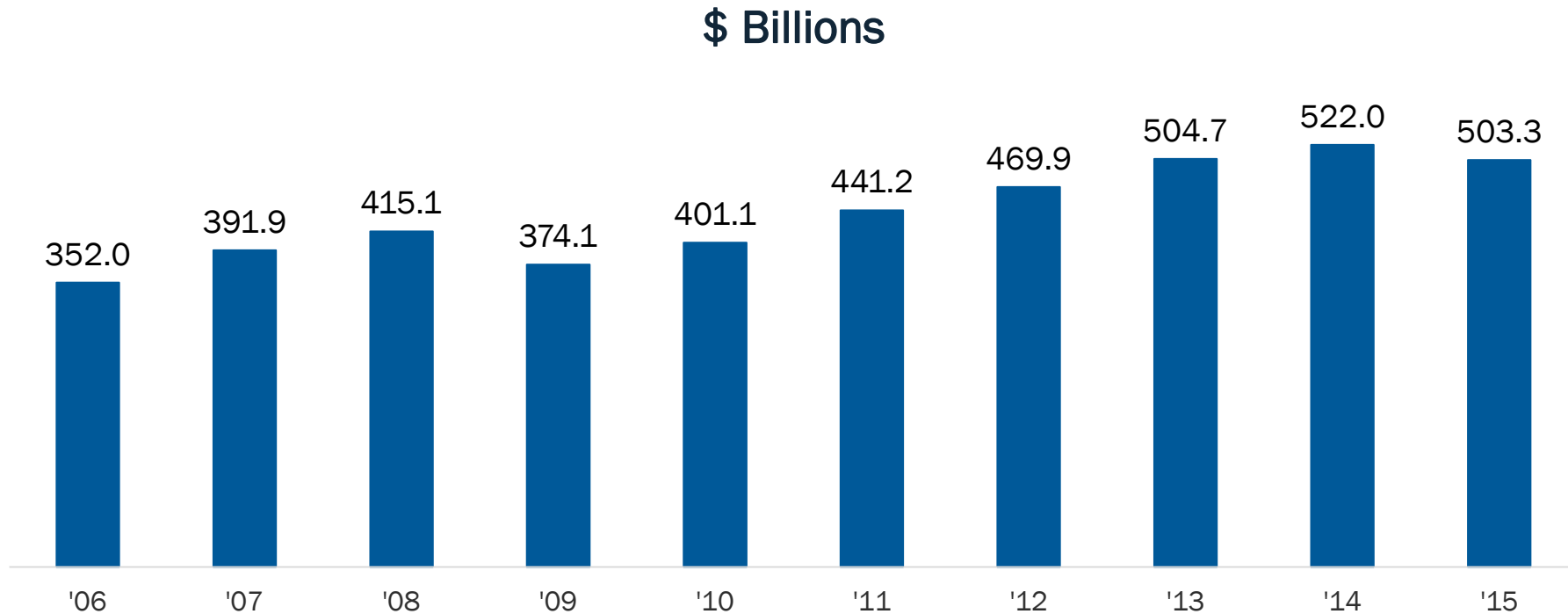


How much
damage was
done?





Gross Domestic Product – Metro Area



Source: U.S. Bureau for Economic Analysis



Gross Domestic Production – U.S. Metros, 2015

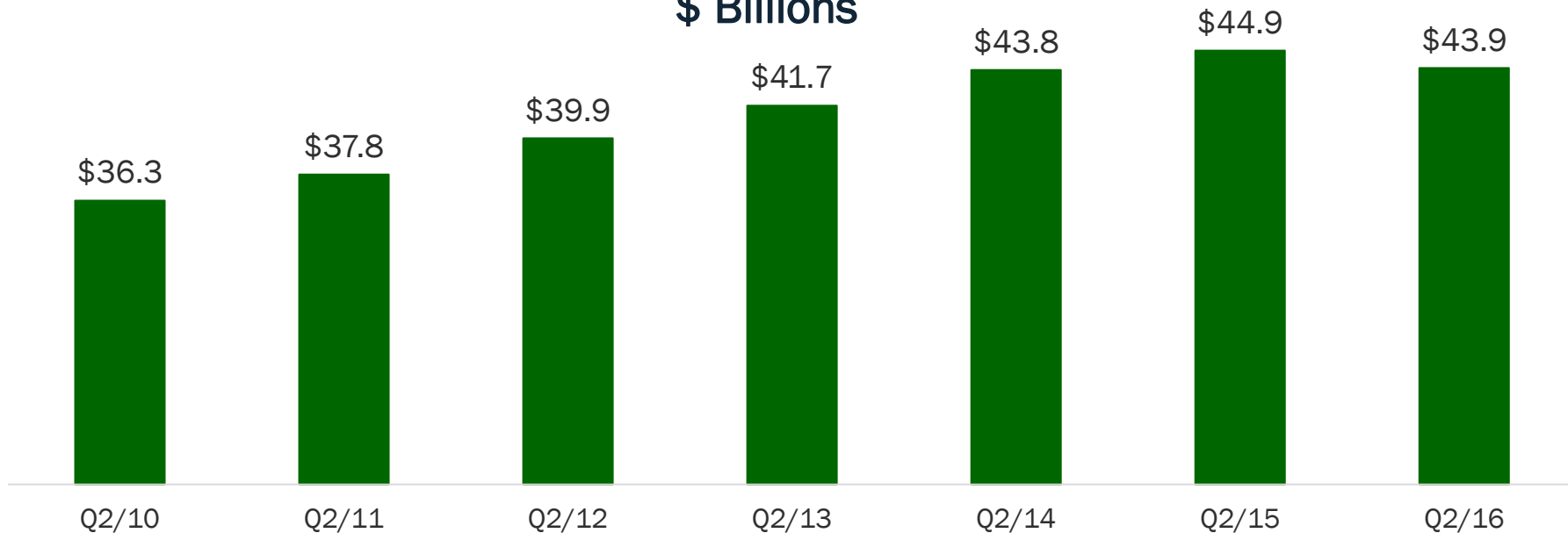
Rank	Metro Area	\$ Billions
1	New York	1,602.7
2	Los Angeles	930.8
3	Chicago	640.7
4	Houston	503.3
5	Washington, D.C.	491.0
6	Dallas-Fort Worth	485.7
7	San Francisco	431.7
8	Philadelphia	411.2
9	Boston	396.5
10	Atlanta	339.2

Source: U.S. Bureau of Economic Analysis



Total Wages Paid, Second Quarter

\$ Billions



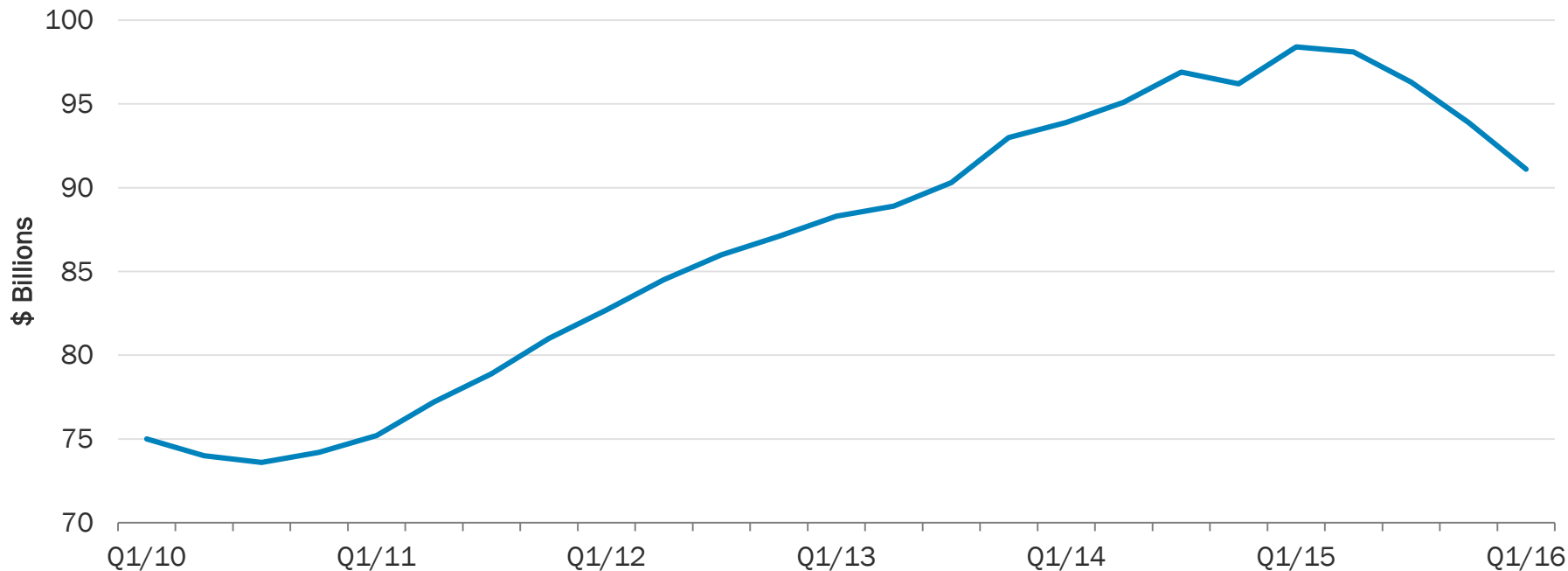
Source: Texas Workforce Commission

* '16 Constant Dollars



Metro Retail Sales w/o Gasoline

4-Quarter Moving Total



Source: Texas Comptroller of Public Accounts

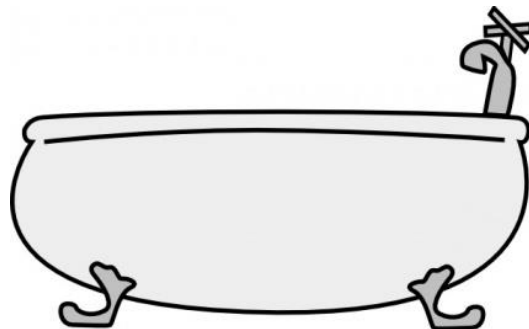
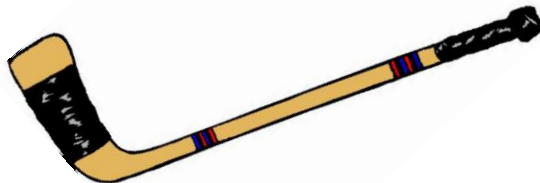


The recovery has
begun.





What Will the Recovery Look Like?

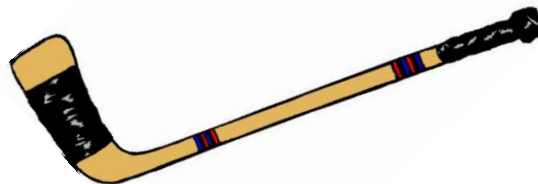




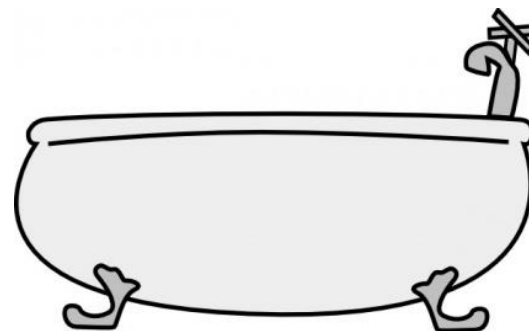
What Will the Recovery Look Like?



Quick Rebound



Slow, Gradual Rebound



Wide Bottom, Then Quick Rebound



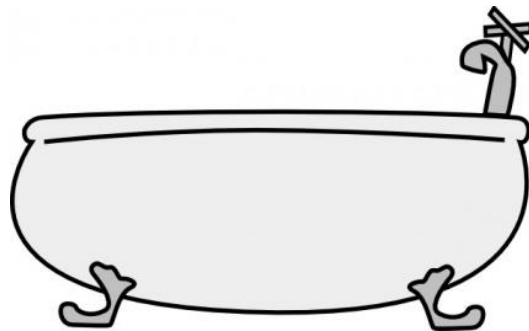
What Will the Recovery Look Like?



Quick Rebound



Slow, Gradual Rebound



Wide Bottom, Then Quick Rebound



➤ Energy still losing money





Earnings Per Share, Fully Diluted, Q3/16

Exploration	EPS	Services	EPS
Anadarko	-\$1.61	Baker Hughes	-1.00
Apache	-1.51	FMC	0.59
Chevron	0.68	Halliburton	0.01
ConocoPhillips	-0.84	NOV	-3.62
EOG	-0.35	Oceaneering	-0.12
ExxonMobil	0.63	Oil States	-0.22
Hess	-1.12	Schlumberger	0.13
Marathon	-0.23	Tesco	-0.47
Occidental	-0.31	Weatherford	-0.05
Shell	0.17	Wood Group	-1.98

Source: Securities and Exchange Commission



Still Losing Money

Anadarko

BAKER
HUGHES

WOOD GROUP

Apache
eog resources

HESS

HALLIBURTON

M
MARATHON

OXY

ConocoPhillips

OCEANEERING

NOV

States

Weatherford

TESCO

Earning a Profit

ExxonMobil

Chevron

Schlumberger

FMC

Shell

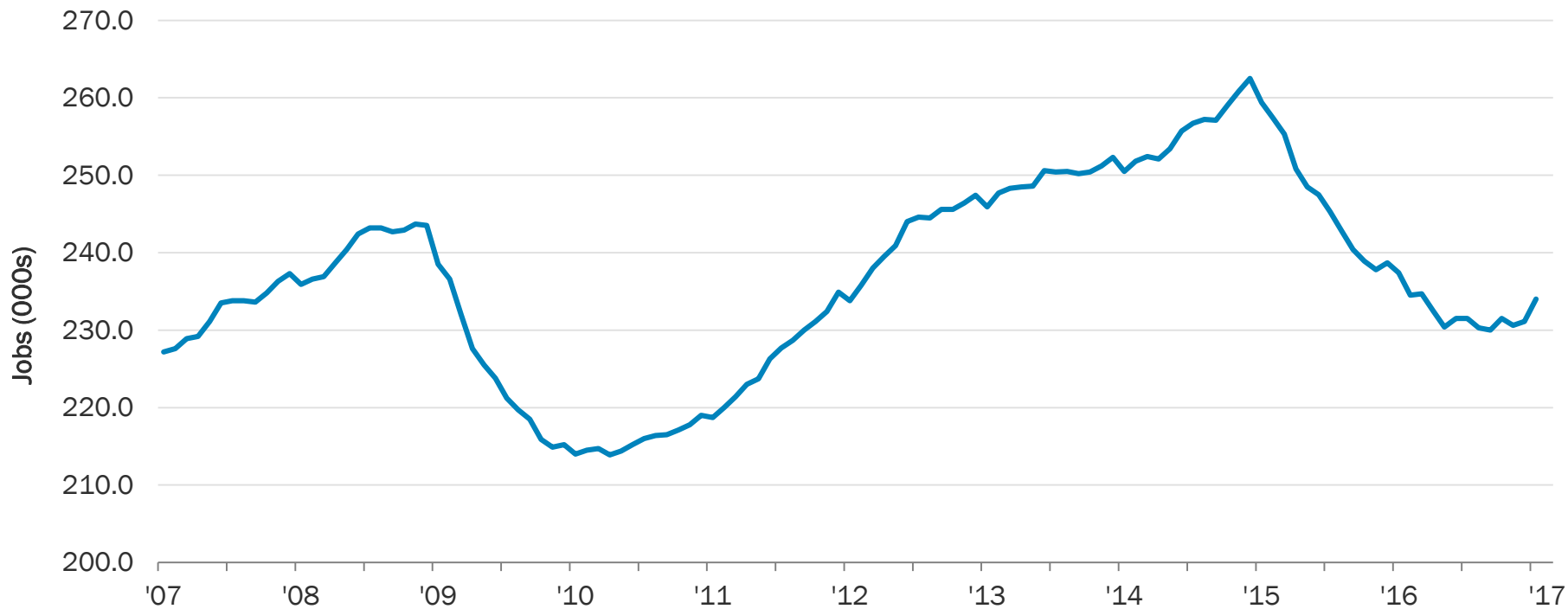


Bathtub Recovery

- Energy still losing money
- 30,000+ manufacturing workers unemployed
-
-
-



Houston Manufacturing Employment



Source: Texas Workforce Commission

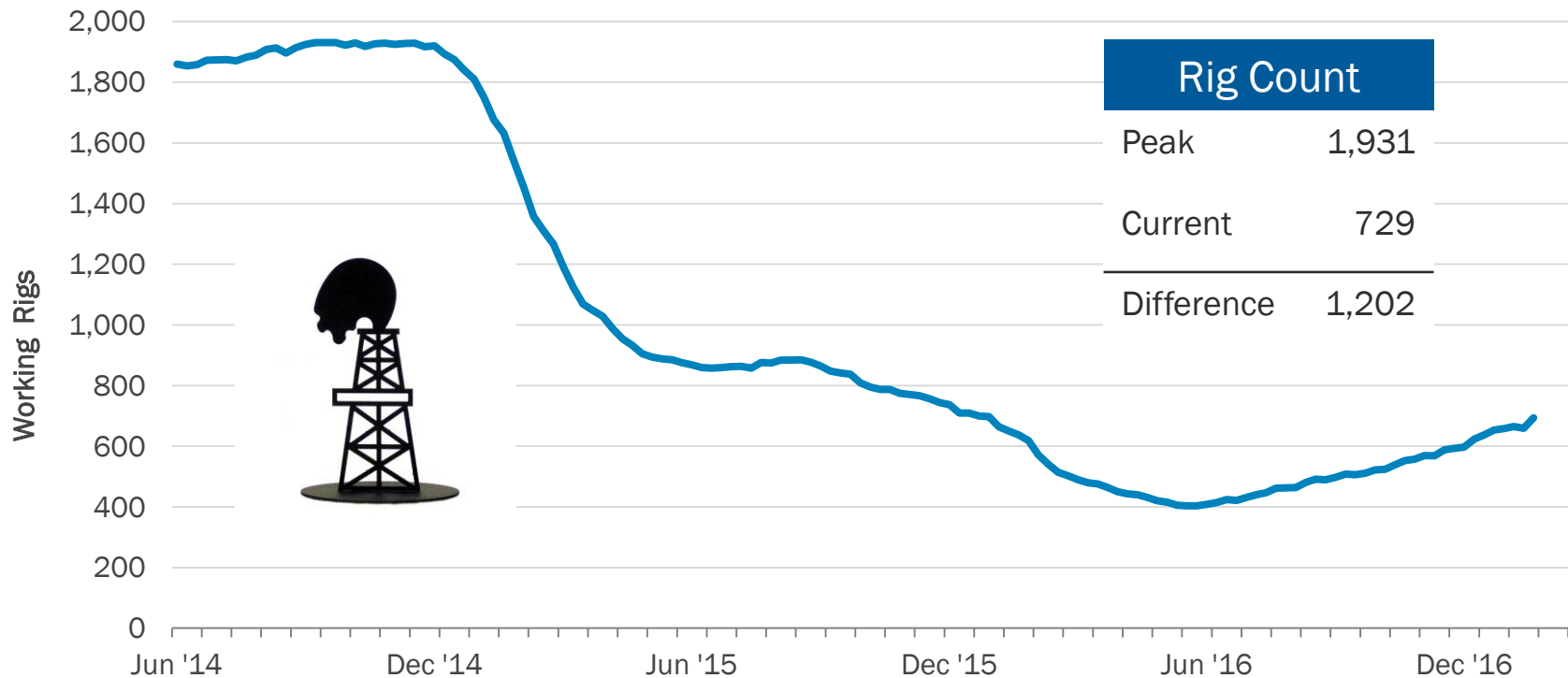


Bathtub Recovery

- Energy still losing money
- 30,000+ manufacturing workers unemployed
- Rig count 1/3 its previous peak
-
-



Rig Count Remains Low



Source: Baker Hughes

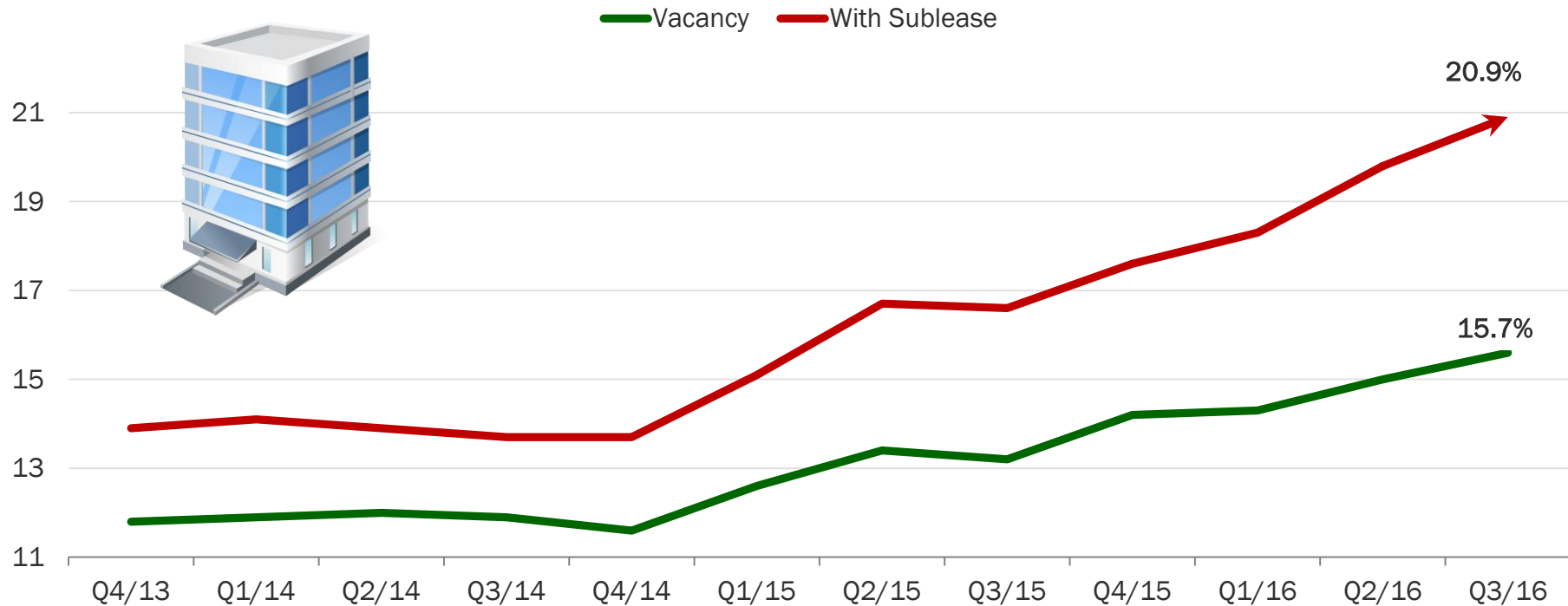


Bathtub Recovery

- Energy still losing money
- 30,000+ manufacturing workers unemployed
- Rig count 1/3 its previous peak
- Office vacancy rate exceeds 20 percent
-



Office Vacancy Rates



Source: CBRE

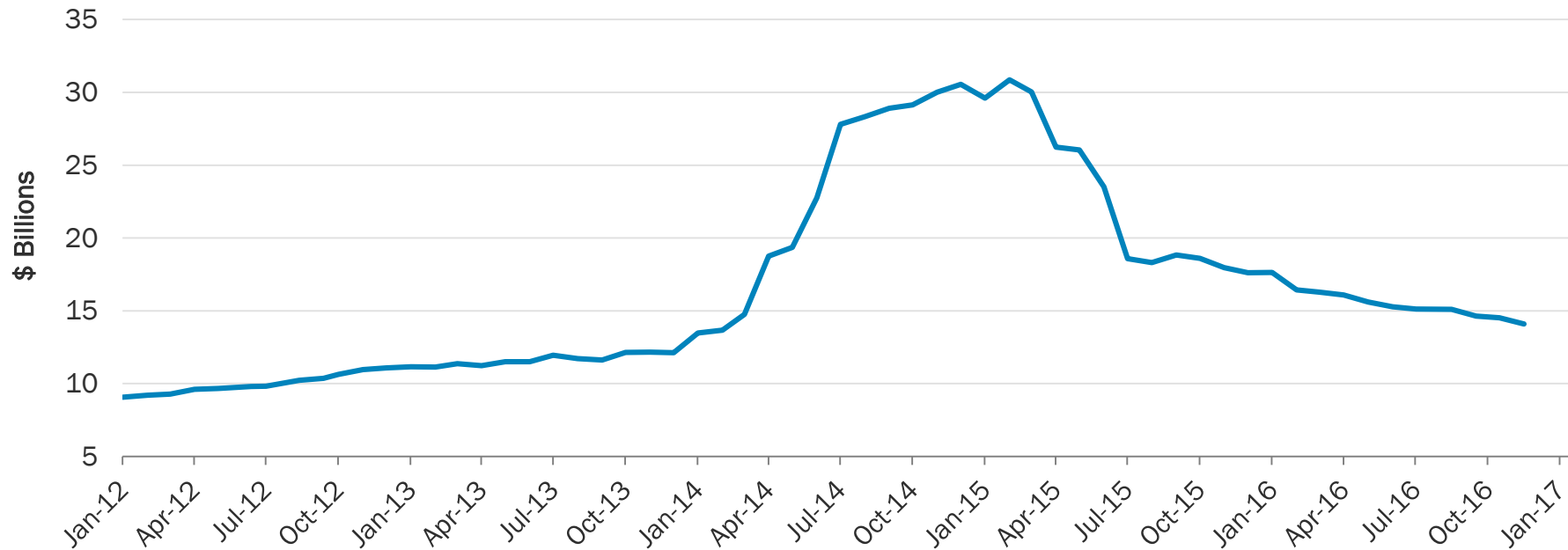


- Energy still losing money
- 30,000+ manufacturing workers unemployed
- Rig count 1/3 its previous peak
- Office vacancy rate exceeds 20 percent
- Construction winding down



Construction Starts, Metro Area

12-Month Moving Total



Source: Dodge Data and Analytics



Three sectors to
cut jobs in '17.





Still Losing Money

Anadarko

BAKER
HUGHES

WOOD GROUP

Apache
eog resources

HESS

HALLIBURTON

M
MARATHON

OXY

ConocoPhillips

OCEANEERING

NOV

States



Weatherford

TESCO

Earning a Profit

ExxonMobil

Chevron

Schlumberger

FMC

Shell



➤ Energy

- ▶ Still restructuring
- ▶ No hiring when losing money

- 3,500 jobs





➤ Energy

- ▶ Still restructuring
- ▶ No hiring when losing money

- 3,500 jobs

Industry needs \$60 oil





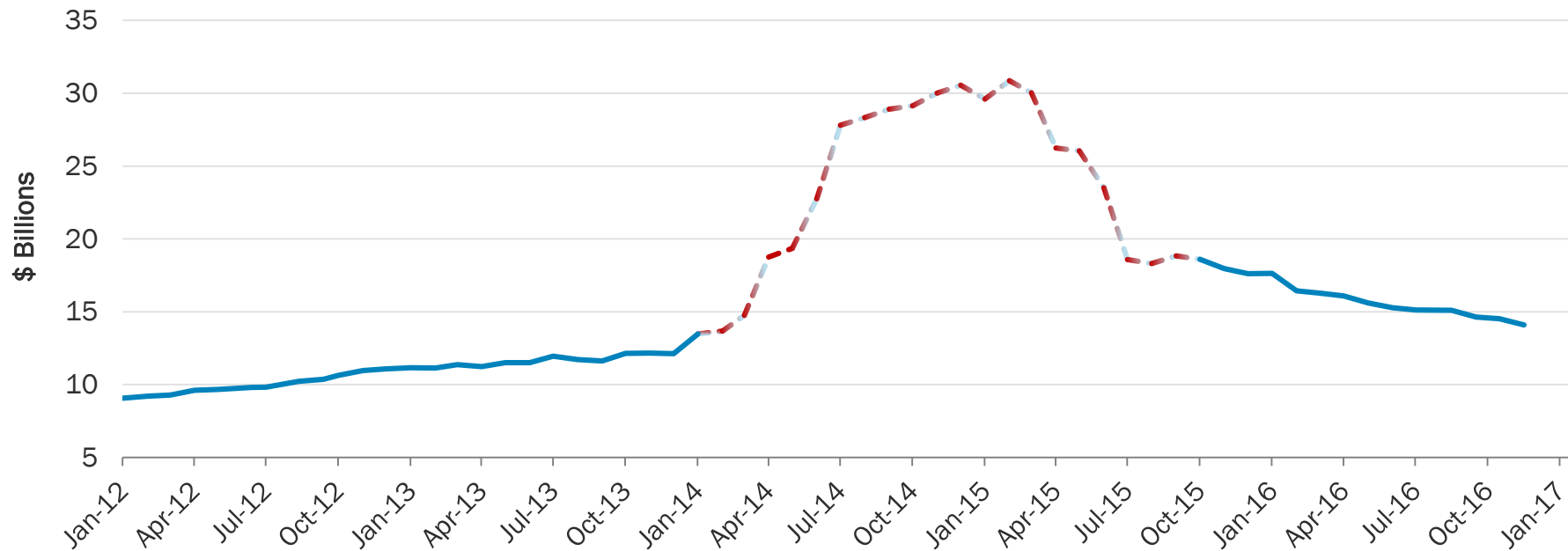
- ↓ Petrochem
- ↓ Office
- ↓ Industrial
- ↓ Residential
- ↑ Health care
- ↑ Government





Construction Starts, Metro Area

12-Month Moving Total



Source: Dodge Data and Analytics



- ↓ Petrochem
- ↓ Office
- ↓ Industrial
- ↓ Residential
- ↑ Health care
- ↑ Government



- 16,000 jobs



➤ Information

- ▶ Long-term decline continues

- 200 jobs



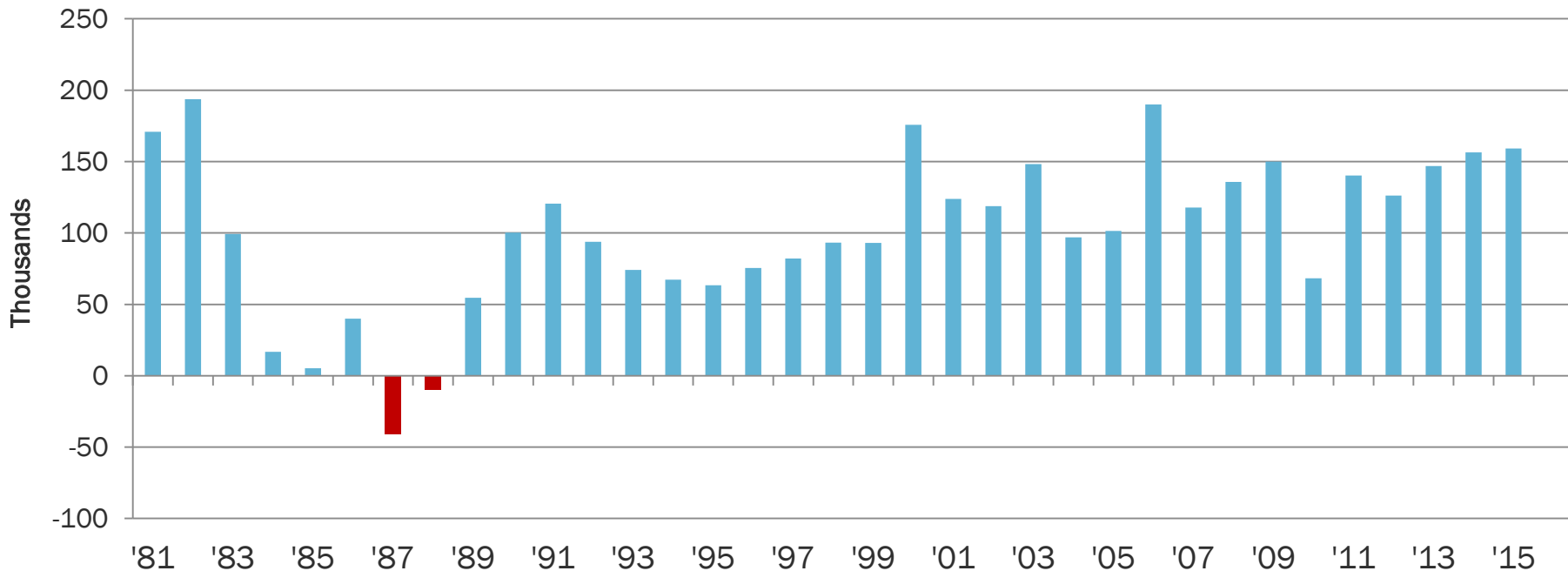


Where will job
growth come
from?





Annual Change, Houston MSA Population



Source: U.S. Census Bureau



- **Gross Domestic Product**
 - ▶ Expected to grow 2% or better in '17
- **Employment**
 - ▶ Averaging 180,000 per month

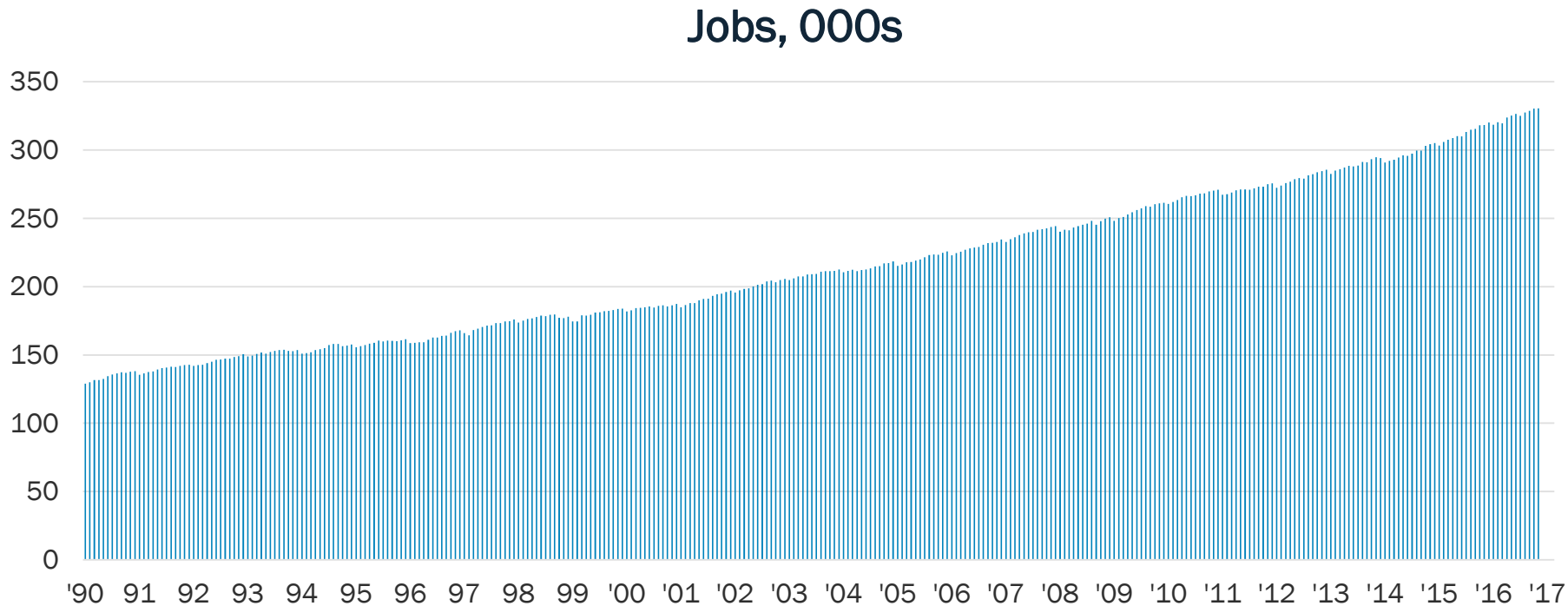


Health Care





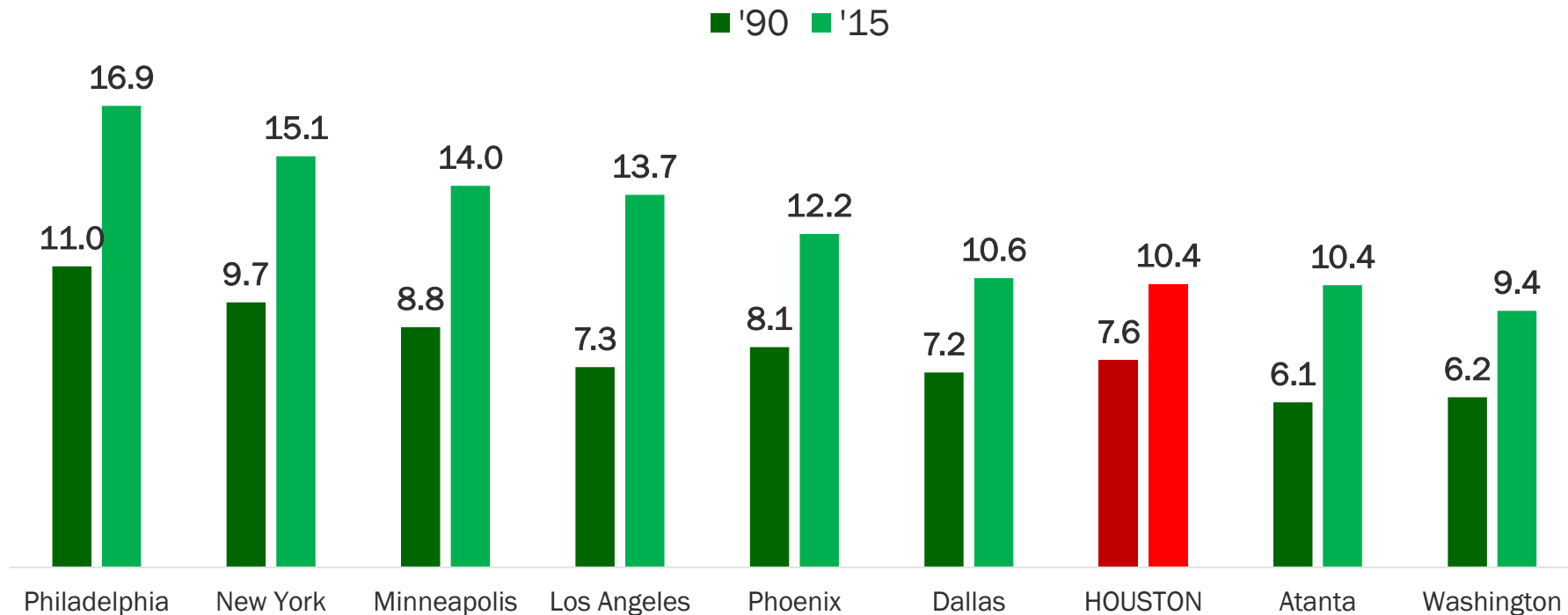
Houston Health Care Employment



Source: Texas Workforce Commission



Health Care as % of Total Employment



Source: U.S. Bureau of Labor Statistics



Health Care
+ 9,800 Jobs



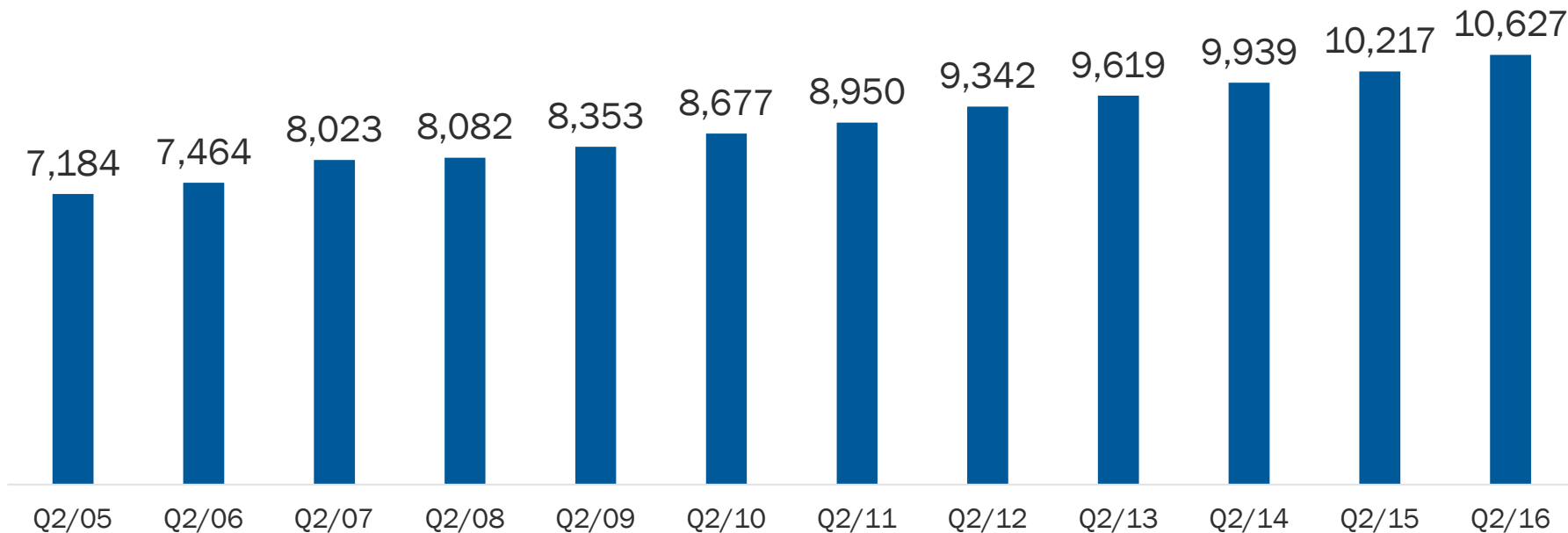


Hotels, Restaurants and Bars





Houston Area Bars and Restaurants



Source: Texas Workforce Commission



Hotels, Restaurants and Bars

+ 8,700 Jobs



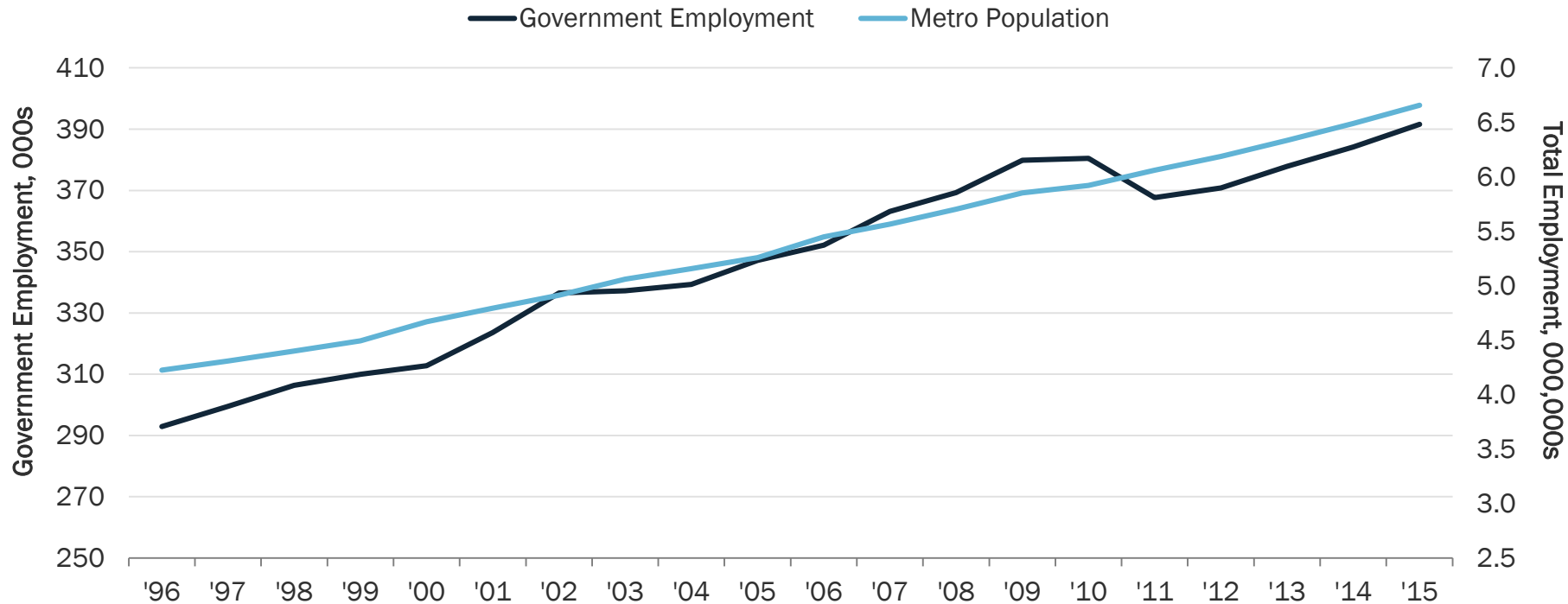


Government





Metro Employment



Source: Texas Workforce Commission



**Government
+ 6,200 jobs**





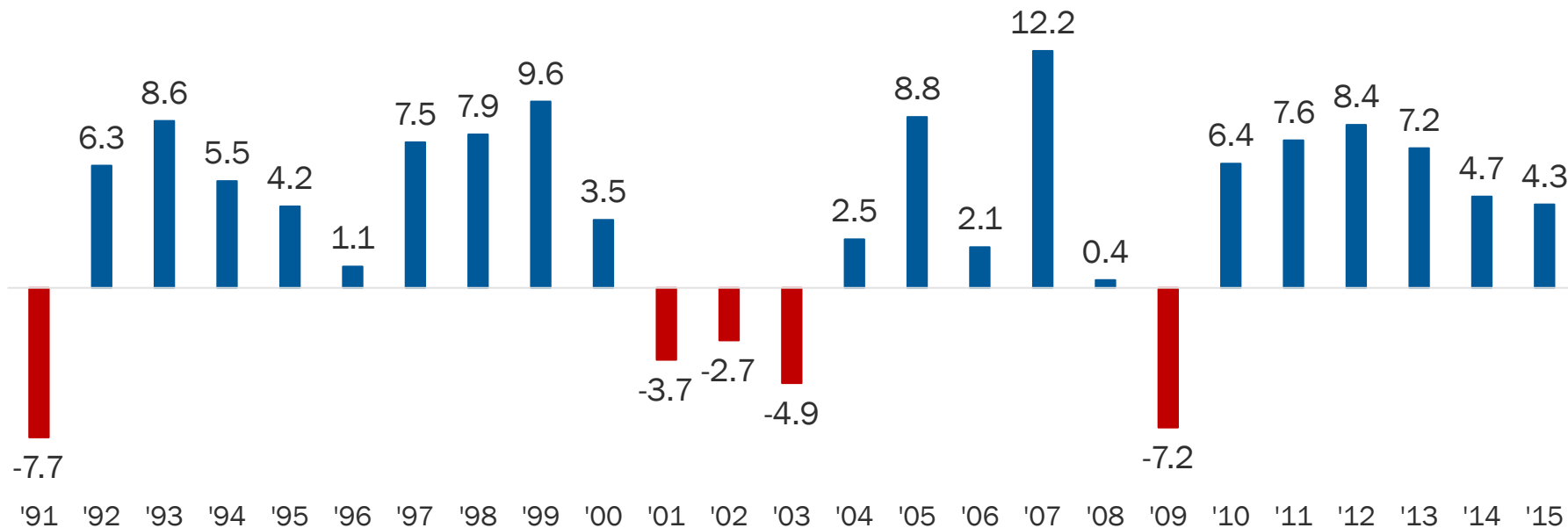
Retail





Metro Retail Employment

Annual Change, 000s



Source: U.S. Bureau Labor Statistics



Retail

+ 4,500 Jobs



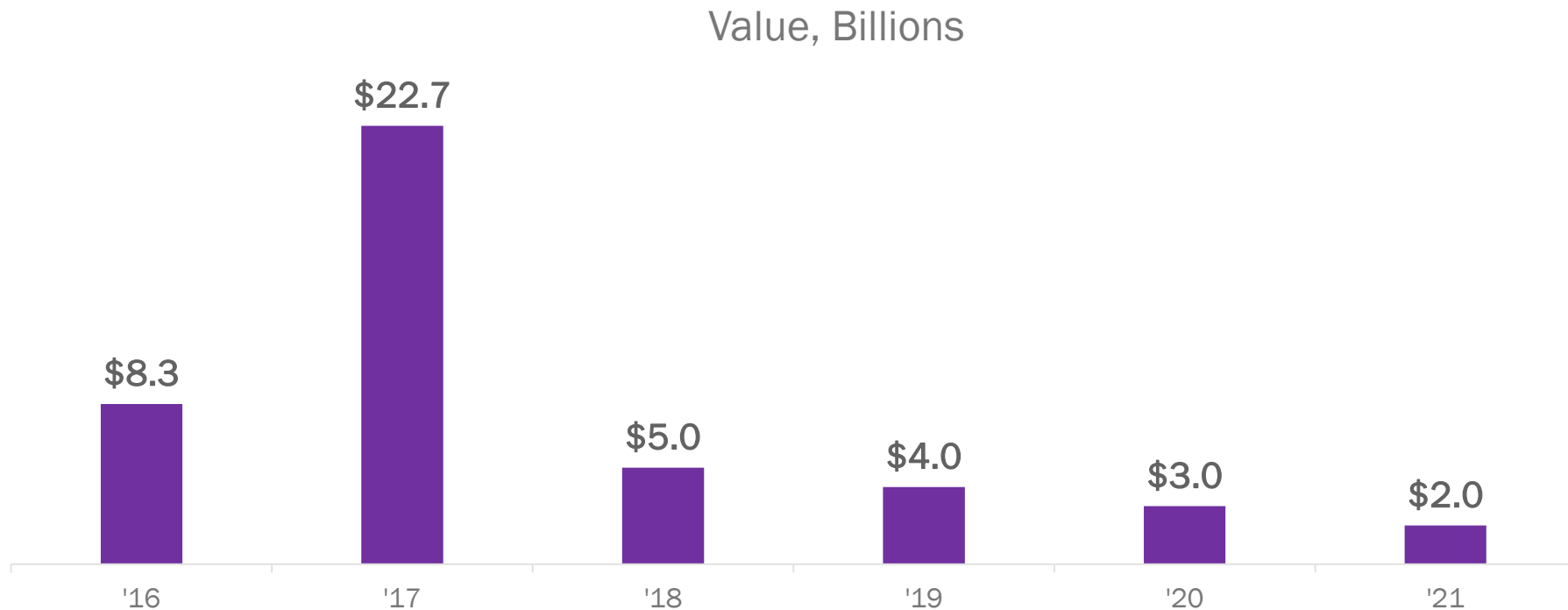


Manufacturing





Local Chemical Plant Completions



Source: Institute for Regional Forecasting



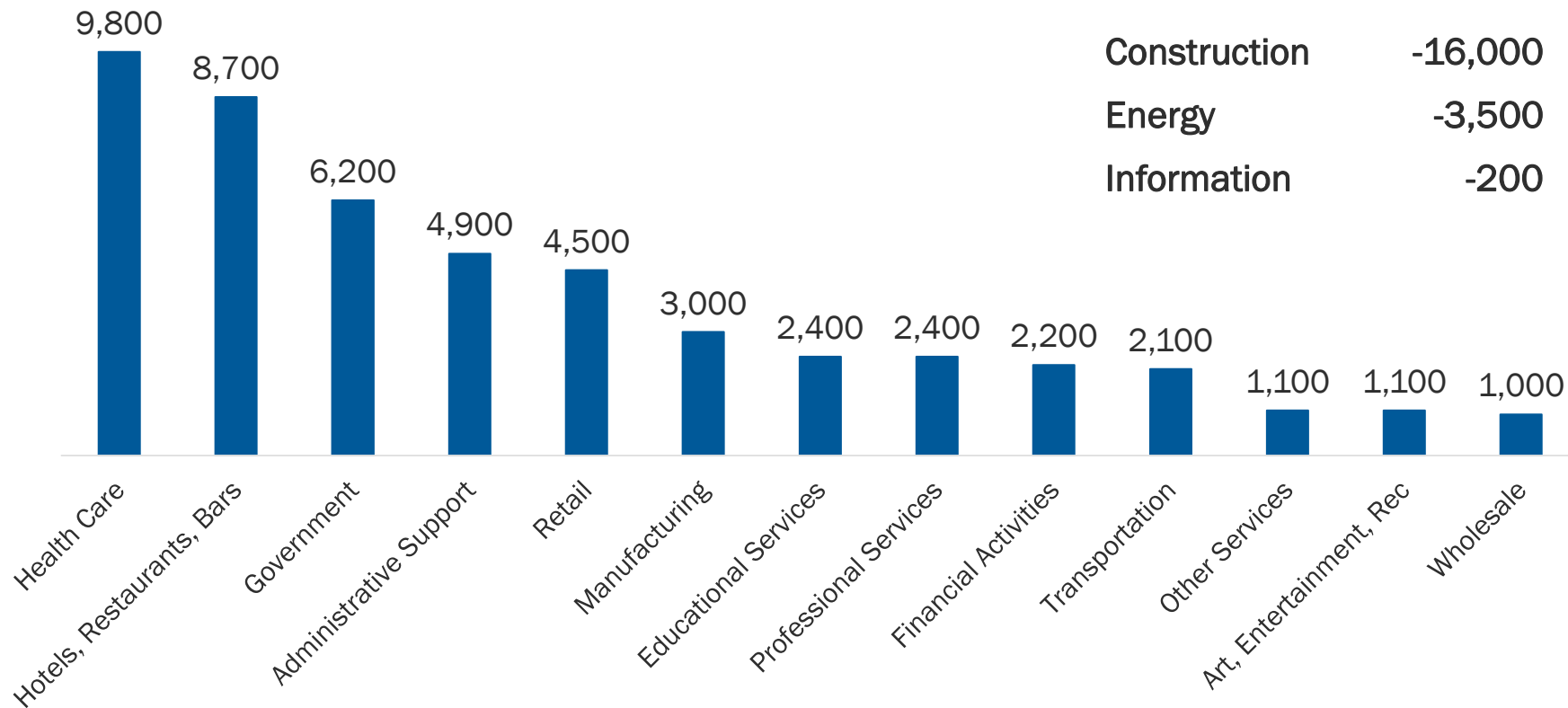
Manufacturing

+ 3,000 Jobs





'17 Metro Employment Forecast



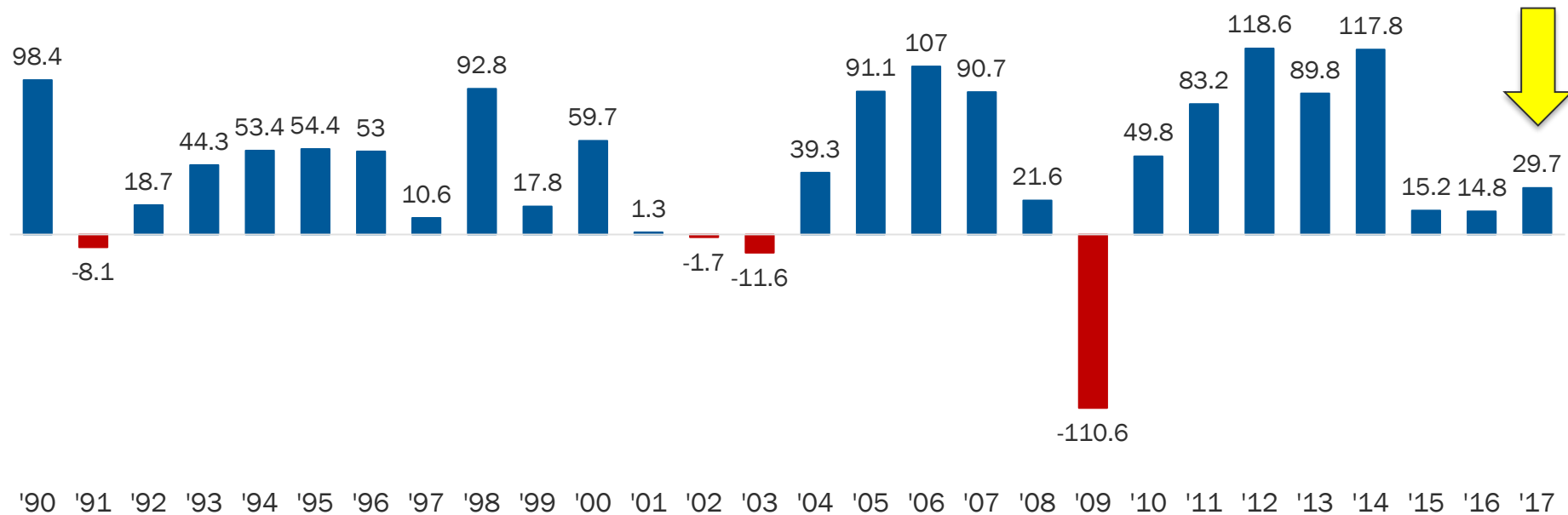


+ 29,700 Jobs



Historic Job Growth

December to December, (000s)

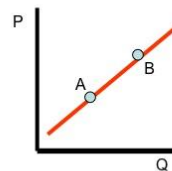




Rules of Thumb, Guestimates and Theorems



Elasticity of supply



$$E_s = \frac{\frac{Q_2 - Q_1}{\left(\frac{Q_2 + Q_1}{2}\right)}}{\frac{P_2 - P_1}{\left(\frac{P_2 + P_1}{2}\right)}} = \frac{\% \Delta Q}{\% \Delta P}$$

- $E_s > 1$ Elastic
- $E_s < 1$ Inelastic
- $E_s = 1$ Unitary elastic



The Yahtzee Rule for Measuring Houston Growth





Houston wins when
we roll sixes.





Houston wins when
we roll sixes.



\$60 oil



Houston wins when
we roll sixes.



\$60 oil



60,000 jobs



Houston wins when
we roll sixes.



\$60 oil



60,000 jobs



60,000
relocations



Houston wins when
we roll sixes.



\$60 oil



60,000 jobs



60,000
relocations



60 MPH



Thank you

'17 Houston Economic Outlook

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